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Completed Projects















Economic Development

2015 was a big year for job announcements in Hamilton. Two companies helped the City achieve its 5-year goal of creating 2,000 net new jobs in only one year. In 2016, we will focus on workforce development to connect the workforce with Hamilton companies and will continue to strive for more job development.

STARTEK

In February 2015, international call center operator STARTEK announced it would locate a 682 person call center in downtown Hamilton. By August, the renovation of 150 High Street, the former Elder Beerman store, was complete and the company had opened its door. Their decision to locate in downtown Hamilton provides an important boost to downtown revitalization efforts.

Barclaycard

In August 2015, Barclaycard US, the payments business of Barclays in the U.S., announced its plan to open a new 1,500 person customer contact center in Hamilton. Barclaycard's announcement is the largest job announcement in recent memory in Hamilton and is one of the largest job announcements in the state of Ohio over the last decade. Barclaycard is located at Vora Technology Park and plans to add 250 new employees during 2016.

Downtown Development

ODW Logistics announced plans to add 40 more people to their downtown Hamilton location, doubling the size of their current operations. Additionally, downtown redevelopment continued to move forward at an exciting pace. Community First Solutions opened the Community First Resource Center after a \$5.8 million renovation of the former Ringel's Furniture building. New amenities such as Jackson's Market & Deli and High Street Café opened and are enhancing the quality of life for residents and downtown workers alike.

STARTEK job announcement February 2015

ODW job announcement June 2015

STARTEK operations begin, Barclaycard job announcement August 2015

Community First Solutions ribbon cutting
September 2015

STARTEK and Barclaycard to be at full staffing level 2018



Barclaycard rendering at Vora Technology Park





The Hamilton Mill

The Hamilton Mill continued its upward trajectory for building the startup community in Hamilton and Southwestern Ohio in 2015. With its 15 member companies and the Ohio Small Business Development Center (SBDC) "The Mill" is firmly entrenched in the entrepreneurial ecosystem filling the niche of advanced manufacturing, clean-tech, and associated applications. The ascent can be attributed to collaborative partnerships that include the City of Hamilton, Hamilton Utilities, the Hamilton Community Foundation, Butler Tech, Cintrifuse, CincyTech, Queen City Angels, Miami University, The Greater Cincinnati Foundation, and more.

Recognition

The Hamilton Mill received recognition from the International Economic Development Council, the Greater Ohio Policy Center, and the Kauffman Foundation in 2015 for their approach to entrepreneurship. Two Hamilton Mill clients also received recognition for their products - Perceptive Devices and kW River.

New Clients

New clients in 2015 include NewKnowledge United, Edge Prototype/PowerGlide Fitness, LLC, Glance Software, and Coaterex Paper. These new ventures will contribute significantly to the startup community and they are working with high-profile companies in the area and nationally including UC Health West Chester, Discover, and United Healthcare.

2016 & Beyond

Moving forward, The Mill will continue to develop companies that have high-growth potential. The ultimate goal is to drive sustainable business development that will propel these startups into seasoned corporations that will invest in Hamilton and the surrounding region in the years to come.

Hamilton Mill Success

Strategy

- Recognized by 3 economic development organizations for excellence (names on previous page)
- Highlighted in 2 publications Greater Ohio
 Policy Center & Alliance for Innovation
- Host site for entrepreneurship innovation conference

Companies

- 15 portfolio companies
- 20 patents
- 150 jobs created in the last 5 years









CORE

In December 2012, the City of Hamilton along with the Hamilton Community Foundation, First Financial, and U.S. Bank, launched the Consortium for Ongoing Reinvestment Efforts (CORE) to accelerate the revitalization of downtown Hamilton. Since then, it has quickly evolved to do a variety of projects, ranging from large scale commercial redevelopment to single family residential redevelopment. CORE has made major improvements in Hamilton's historic urban core and has big plans for 2016.

CORE had its most significant success in 2015 when STARTEK, an international call center company listed on the New York Stock Exchange, chose 150 High Street for a 682 person call center. This decision allowed CORE to accelerate the redevelopment of its first and largest building acquisition. 150 High Street had been vacant since 2009 but was completely transformed through a \$7.25 million renovation into STARTEK's offices, Jackson's Market & Deli, InsideOut Studio, Joslin Diabetes Center, and Kettering Health Network physician offices.

CORE also acquired a number of vacant and underutilized properties in 2015. The non-profit is focusing its efforts in 2016 on making its properties weather-tight and selling them to private developers, businesses, and homeowners to get them in productive use again.

A major objective in 2016 for CORE will be its Main Street initiative. The non-profit made 5 purchases of key real estate on Main Street that, once redeveloped, can have a catalytic effect on the important business corridor.

CORE launched

December 2012

Purchased 150 High St

September 2013

STARTEK announces project at 150 High St

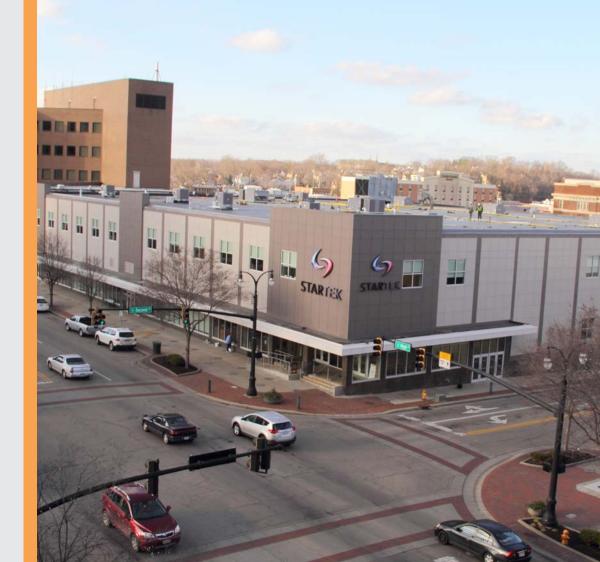
February 2015

Main Street redevelopment plan announced

September 2015

Construction complete at 150 High Street

December 2015





Main Street Redevelopment

The East High Gateway revitalization project is complete and downtown Hamilton is experiencing a renewed sense of vitality, so the City of Hamilton and its partners are expanding redevelopment efforts to the next section of this key community corridor: the historic Main Street business district.

CORE is leading the redevelopment efforts by purchasing a number of key properties in the first three blocks of historic Main Street. The acquisitions include the former Tom's Cigar property at 135 Main and the surrounding lots, the former Homestead restaurant property at 139 Main Street, the 6-building block that made up the former Porcellana business in the 200 block of Main, the historic Hemmerle building at 205 Main and the adjacent building at 9-11 C Street, and the Hughes Pharmacy building at 302 Main and the adjacent duplex and lot.

Site control proved to be critical for success downtown; therefore, CORE plans to employ the same strategy on Main Street. The number of properties acquired on Main Street allows CORE to have a catalytic impact on the district. The main objective is to find private developers to redevelop the properties with immediate plans include stabilizing the buildings and making façade improvements to enhance the look of each property.

As CORE did on High Street, it will also look for tenants for the buildings during this process to quickly activate the buildings and to make the properties more attractive for private developers.

CORE makes first Main **Street purchase** March 2015

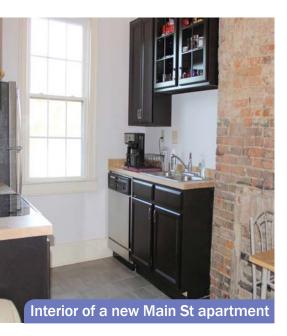
Main Street redevelopment plan announced

September 2015

Redevelopment and property sales efforts underway

Ongoing





Upper Floor Residential Rehabilitation Program

The Upper Floor Residential Rehabilitation Program is a new City of Hamilton program in 2016 designed to encourage private development on Hamilton's historic Main Street business district. One of the City's main priorities in 2016 is to increase development on this important corridor by reactivating the district's upper floor residential units. The challenge is that Main Street's older building stock is expensive to rehabilitate, making it difficult to find people interested in renovating the buildings.

To overcome these challenges, the Upper Floor Residential Rehabilitation Program provides a matching grant for property owners to redevelop the residential units above the Main Street retail spaces. The matching grant is up to \$20,000 per residential unit redeveloped with a maximum of \$80,000 in City assistance.



PROJECT BASICS	
2016 Budget	\$100,000
Partners	City of Hamilton & private developers

Strategy team organizedJanuary 2015

Concept approved by City leadership August 2015

Program launch January 2016









Parks Conservancy

The Hamilton Parks Conservancy made a lot of progress during its inaugural year in 2015. The Conservancy is responsible for all parks-related activities, including park maintenance and program scheduling as well as the system's capital investment and planning programs. Major projects have included constructing two new spraygrounds, rebuilding or rehabilitating 21 picnic shelters and all of the park restrooms, removing over 300 dead trees, building a new playground at Jim Grimm Park, applying over 1,250 gallons of paint throughout the park system, installing 800 cubic yards of playground fall protection, re-grading roads and parking areas in Joyce Park and Millikin Woods, and maintaining over 1,000 acres of park land.

The Hamilton Parks Conservancy also has big plans in 2016, including the construction of two new playgrounds, a new restroom at Crawford Woods, three new shelters and a sprayground at Millikin Woods, a Frisbee golf course, a new ADA compliant playground at the Booker T. Washington Community Center, a new downtown pocket park, and the development of Marcum Park in partnership with Turner Construction, opening in November 2016.

Hamilton adopted this model to provide services at a lower delivery cost and conduct fundraising through the solicitation of donations.

2016 BASICS	
Conservancy Budget	\$1.3 million
Partners	Hamilton Parks Conservancy, City of Hamilton, Hamilton Community Foundation, Ohio Department of Natural Resources, private donors

Parks Conservancy initiated January 2015

2 new spraygrounds open, new shelters open May 2016

Frisbee golf course open June 2016

Marcum Park open November 2016









Marcum Park

In September 2013, RiversEdge Amphitheater and Overlook was completed. Thousands of people have already enjoyed concerts at this venue and it has quickly become an important component of downtown Hamilton's revitalization. Expanding the park's offerings have made it a central gathering place for the community.

In 2014, the City, in conjunction with MKSK design firm, developed a master plan for the remaining portion of the development site, located at the former Mercy Hospital site downtown. In February 2015, Joe and Sarah Marcum committed to funding an expansion of the park, which builds on the success of the amphitheater by adding amenities to further activate the park. Their \$3.5 million donation is the largest-ever private donation for a park in Hamilton and will be used to further enhance this asset.

The creation of Marcum Park will expand the park to the east on the greenspace bound by N. Second, Dayton, and Buckeye Streets and will include a wide sidewalk designed to be accessible to food trucks and similar users for community events, an interactive water feature, a children's playscape on the northwest corner, landscaping, and the great lawn.

PROJECT BASICS	
Projected Investment	\$3.5 million
Partners	Joe & Sarah Marcum, Hamilton Parks Conservancy, Hamilton Community Foundation, City of Hamilton, MKSK, Turner Construction

Mercy Hospital demolished 2006

_ Amphitheater complete

Concept plan presented
May 2014

Joe & Sarah Marcum donation announced February 2015

__ Construction begins
March 2016

_ Marcum Park open
November 2016







Spraygrounds

Through the support of the City of Hamilton and private donors, Hamilton will have five spraygrounds for the summer of 2016. On Memorial Day, the two newest spraygrounds at Crawford Woods and Millikin Woods will open.

Spraygrounds have become widely popular as a great summertime amenity that are less expensive to operate and maintain than a pool. A sprayground is a single level concrete slab on grade with interactive water spray features. Spraygrounds do not hold any standing water thus eliminating the need for lifeguard supervision. The slope of the pad allows the water from the features to drain into an underground reservoir where it is filtered and disinfected for reuse.

Each of Hamilton's spraygrounds contain thirteen water features that serve children of all ages. The three spraygrounds already open have become very popular community assets. In addition to the neighborhood spraygrounds, Hamilton also has a public indoor swimming pool at Booker T. Washington Center.

PROJECT BASICS	
Projected Investment	\$1.25 million (Per sprayground \$250,000)
Partners	City of Hamilton, Hamilton Community Foundation, and private donors

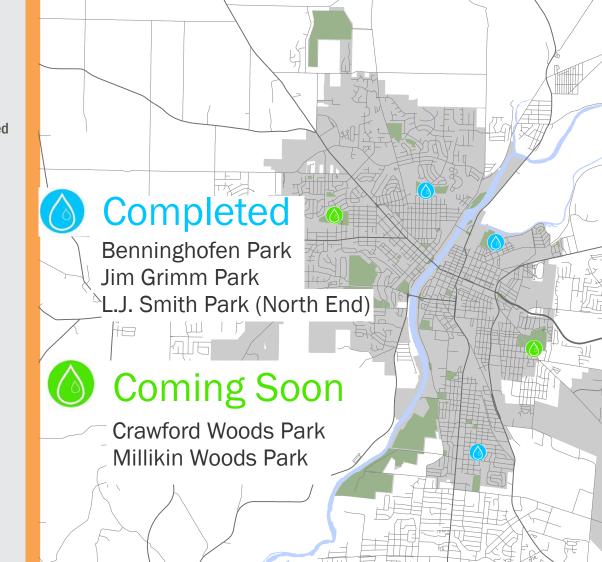
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Lindenwald sprayground opened August 2014

Construction start for Millikin Woods sprayground October 2015

Crawford Woods & Millikin Woods spraygrounds open Summer 2016









Downtown Pocket Park

A new pocket park, envisioned as an activity hub, is planned at the corner of High Street and North Second Street between the new Artspace Lofts and 150 High Street. The park will have a variety of amenities such as a life-size chess set, permanent corn hole set, ping pong table, bocce, and more.

The City hopes the new park will encourage the growing number of downtown residents and employees to head outside to enjoy downtown Hamilton. The new amenities will be paid for largely by private funds, including donations from ODW Logistics, iMFLUX, Industrial Realty Group (IRG), and private donors via the Hamilton Community Foundation.

PROJECT BASICS	
Projected Amenities	Chess, corn hole, ping pong, bocce, swings
Partners	Hamilton Parks Conservancy, City of Hamilton, Hamilton Community Foundation, private donors

Pocket park announced October 2015

Possible construction start Spring 2016

Park open
Fall 2016







StreetSpark

As part of the City's strategy to further the arts identity in Hamilton, an arts committee was formed in 2015 comprised of artists in the community and City staff. One of the ideas developed by the committee was StreetSpark, an effort to produce high-quality public art, build opportunities for local artists, and enhance the visual appeal of the city. The initial phase of the program will be to paint murals in highly visible locations that are designed and executed by artists.

StreetSpark is an initiative led by the Fitton Center for Creative Arts with the City serving as an important partner in the effort. Through this program, StreetSpark intends to energize Hamilton's streetscape, create awareness of the arts, and spark new development.

A trial project was completed in 2015 by four local artists at the Hamilton Parks Conservancy office at 106 North Second Street. In 2016, designs will be chosen through a competitive process. StreetSpark is currently exploring funding opportunities at the local, state, and national level.

PROJECT BASICS	
2016 Goal	Paint 3 murals
Partners	City of Hamilton, Fitton Center for Creative Arts, and community artists

City arts strategy team developed

January 2015

Mural program conceived April 2015

Hamilton Parks Conservancy mural completed June 2015

Call to artistsJanuary 2016

Mural designs chosen March 2016

Murals painted June-July 2016

Mural dedications
September 2016







South Hamilton Crossing

The South Hamilton Crossing project, or SHX, will replace an existing at-grade railroad crossing with a railroad overpass created by extending Grand Boulevard westerly. Fifty-six trains travel through the existing crossing daily, blocking the crossing 15.3% of the time. Due to safety concerns, the current crossing does not allow truck traffic, a significant challenge for local companies. Currently, there is only one major existing grade separated crossing that permits east-west flow through the City of Hamilton (Jack Kirsch Underpass).

This project is expected to greatly improve connectivity, reduce drive times, and increase safety. SHX is anticipated to have especially important benefits to Vora Technology Park, University Commerce Park, and Miami University-Hamilton.

In 2015, South Hamilton Crossing received some much needed support from regional and state partners. In February, the Ohio Department of Transportation committed \$10 million in funding for SHX. Later in the year, OKI awarded \$3.75 million more and JobsOhio committed \$1.1 million for the project. In total, Hamilton has received \$18.1 million in grant funding and commitments from external sources for the \$32 million project.

PROJECT BASICS	
Projected Investment	\$32 million
Partners	City of Hamilton, Ohio Department of Transportation, Butler County Transportation Improvement District, OKI Regional Council of Governments, Ohio Development Services Agency, JobsOhio, Senator Bill Coley

Project concept developed Early 1900s

Preliminary feasibility 2006

OKI awards \$2.45 million to SHX

Right-of-way acquisition begins
Winter 2014

____ ODOT awards \$10 million Spring 2015

OKI and JobsOhio
commit \$4.85 million
Fall 2015

Construction begins
Summer 2016

Construction complete Summer 2018





High & Martin Luther King Intersection Improvements

The Ohio Department of Transportation (ODOT) has one of the largest safety programs in the country. In 2012, the City obtained funding through the State Highway Safety Program to upgrade the intersection of High St. and MLK Blvd. The intersection will be reconstructed by adding new turn lanes for better traffic flow. This intersection, which is the eastern boundary of Hamilton's central business district, is a critical and busy component of Hamilton's roadway system.

The intersection is subject to significant through-traffic, including a high volume of truck traffic. High Street is a State Highway (SR 129) and Martin Luther King Boulevard is a Federal Highway (US 127), both of which are important state traffic corridors. Traffic volumes on the approach sections to the High/MLK intersection average 55,000 vehicles per day which is the highest volume of traffic in the Hamilton area.

The intersection is in need of an upgrade for four major reasons: it is unable to meet traffic demands; it suffers from congestion; it has deficient turning radii, lane storage, and pedestrian visibility; and it has elevated crash rates. The improvements will reduce vehicle congestion and will enhance safety for both motorists and pedestrians.

		PROJECT BASICS
Projected Investment	\$2.7 million (City share \$270,000)	
Partners	Ohio Department of Transportation, City of Hamilton	

ODOT funding award received 2012

Design and environmental phase 2013

Construction plans complete Fall 2015

Right-of-way acquisition complete

Winter 2015

Construction beginsSpring 2016

Construction completeSpring 2017





Main-Millville-Eaton *Intersection Improvements*

The Main-Millville-Eaton Intersection is another project utilizing Ohio Department of Transportation's large safety program. During 2012, the City obtained funding through the State Highway Safety Program to upgrade the intersection of Eaton Avenue at Main Street/Millville Avenue. The project cost is estimated at \$3.7 million and the State will contribute 90 percent with the City responsible for the remaining 10 percent.

The proposed improvement includes realigning the Eaton Avenue/Millville Avenue approaches to the intersection so they align across from each other. This will significantly improve traffic operations and safety at the intersection. Construction is anticipated to be underway in early 2017.

PROJECT BASICS	
Projected Investment	\$3.7 million (City share \$370,000)
Partners	Ohio Department of Transportation, City of Hamilton

ODOT grant awarded 2012

Environmental studies 2013

Detailed design complete 2014

Construction plans complete
Fall 2015

Right-of-way acquisition complete

Fall 2016

Construction beginsSpring 2017

Construction complete Spring 2018





Main-Cereal-Haldimand-Western Intersection Improvements

Plans are underway to improve the Main-Cereal-Haldimand-Western intersection on the west side of Hamilton. The current intersection has 4 streets converging, resulting in an inefficient and confusing intersection.

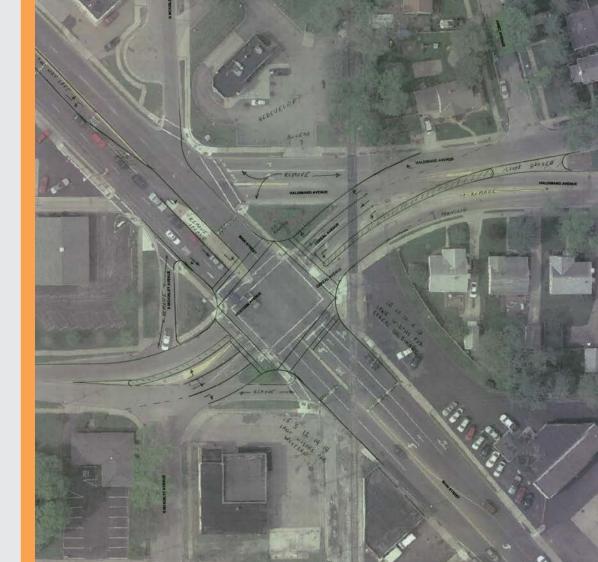
The intersection has both significant vehicular and pedestrian traffic and may become an important bike thoroughfare; therefore, the new design must incorporate the needs of all three modes of transportation.

The City is currently exploring the possibility of improving the intersection through a number of different scenarios, one possibility is through the use of a traffic roundabout. The sketch on the next page is a preliminary concept that might efficiently address the intersection's challenges.

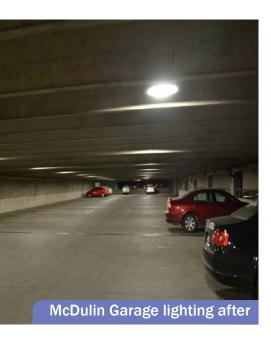
Plans complete
January 2016

Submit request to State of Ohio for federal funding March 2016

Potential construction start 2017







Efficiency Smart

The City of Hamilton's comprehensive energy efficiency and conservation program, Efficiency Smart, is off to a successful start after launching in February 2015. Efficiency Smart provides technical assistance and financial incentives, allowing for the implementation of energy-saving improvements, to Hamilton's homeowners, renters, small to medium-sized businesses, institutions, and large commercial and industrial electric customers.

One project the City has completed with the assistance of Efficiency Smart is the LED lighting upgrades at McDulin Garage, designed to improve the parking facility and increase safety for downtown residents and businesses. As a result of the project, the City of Hamilton is expected to save approximately \$21,999 in reduced energy costs annually. Additionally, an Efficiency Smart rebate reduced the net project cost by \$14,300.

Hamilton residents and businesses can benefit from a variety of different energy efficiency services. Efficiency Smart offers rebates and discounts for residential customers, a wide variety of rebates for small and medium-sized businesses, and tailored services with dedicated account management for the City's largest electric users. For more information on how to benefit from Efficiency Smart, visit www.efficiencysmart.org.

Efficiency Smart Success

First Year Program Impact

- 11,152 energy efficient measures installed
- Annual energy savings of 2,305 mega-watt hours (MWh)
- Annual avoided carbon dioxide (CO2) emissions of more than 4 million pounds
- Annual customer savings from avoided energy costs of \$220,151
- Total customer savings from avoided energy costs over the lifetime of installed energy efficient measures of more than \$2.99 million





Meldahl Hydroelectric Facility

The City's newest renewable energy hydroelectric generating facility - the Meldahl Hydroelectric Project - is almost complete. So named because of its location adjacent to the U.S. Army Corp of Engineers' Captain Anthony Meldahl Locks and Dam, the Meldahl Hydroelectric Project represents a significant economic development investment and will provide a new source of clean, zero emission electric generation. Once completed, the plant will have a capacity of 105 MW, with an average gross annual output of approximately 558,000 MWh of clean energy. This is enough to power approximately 55,000 homes annually.

Plant construction is almost complete and, at its peak, the project employed up to 400 construction workers. The associated transmission line will consist of approximately 2.2 miles of 138kV line and will connect with the existing Zimmer-Spurlock transmission line in Clermont County, Ohio. The new transmission line will provide southwest Ohio with additional low-cost power from a renewable energy resource and enhance service reliability for the region's municipal electric customers.

PROJECT BASICS	
Projected Budget	\$504 million
Partners	City of Hamilton, American Municipal Power

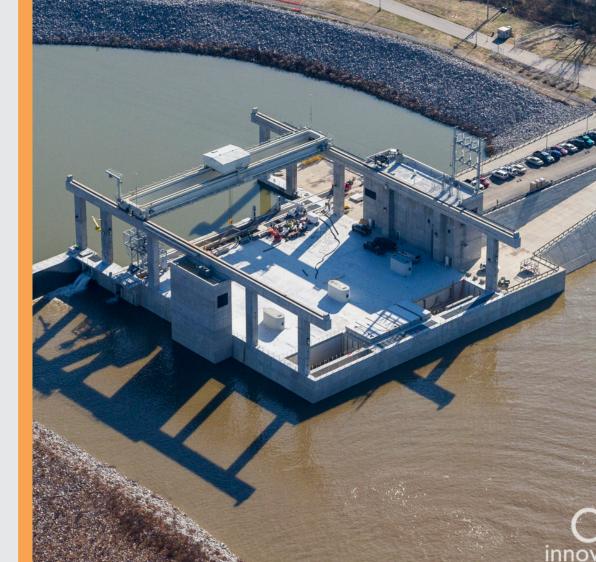
Excavation began

May 2010

Powerhouse construction began
August 2011

Cofferdam control fill (water up) May 2015

Commercial operation1st Quarter 2016









Utilities Capital Projects

Hamilton Utilities is committed to continually maintaining and improving its utility systems. To this end, there are a number of capital projects occurring in 2016 in addition to Meldahl Hydroelectric Facility.

Electric

The City of Hamilton is in its second year of a ten year program to convert all streetlights to LED lights. Because of the energy efficiency savings that LED lights provide, the approximately \$500,000 a year conversion program will quickly pay for itself.

Gas

The gas utility will be replacing mains beginning in the early spring. The goal is to replace approximately 4,000 linear feet of gas lines in 2016.

Water

The water utility will be investing \$350,000 to repair and reline recarbination basins and will invest \$3.5 million to replace approximately 15,400 linear feet of water lines throughout the city in 2016.

Sanitary Sewer

The sanitary sewer utility is replacing 1,600 linear feet of sanitary sewer throughout the community in 2016. The utility is also planning to spend \$1.8 million on sanitary sewer lining.

10 year LED conversion program begins

October 2015

Sanitary sewer repair and lining begins

Winter 2015/2016

Begin Sanitary sewer repair, Water main replacement, Gas main replacement, & Recarbination basin repairs Spring 2016

Sanitary sewer lining complete, Recarbination basin repairs complete

Summer 2016









Bikeway Master Plan

The City of Hamilton is developing a Bikeway Master Plan that will create a network of shared roadways, bike lanes, and all-purpose trails throughout the City. The Master Plan will identify existing bikeways in Hamilton and propose needed additions to better connect the community both internally throughout the city and externally to major regional trail networks.

The Bikeway Master Plan will serve to increase bike ridership and awareness about bicycle safety, connect neighborhoods, link parks and schools, build a better transportation system, improve the health of Hamilton residents, and improve air quality and the environment.

As planning moves forward, the City will identify priorities and will begin work to extend the bikeway network to make important connections between residential areas, areas of employment, and recreational amenities. The Bikeway Master Plan will recommend the following:

- Properly sign and mark with sharrows roadways that have been identified for shared motorist/bicyclist usage
- Properly sign and mark paved shoulders which meet the adequate width to be designated as bike lanes
- · Pursue funding for and construction of identified bike paths
- Promote bicycle education, safety, and awareness programs
- Enforce applicable traffic laws for motorists and bicyclists

Bicycle Terms

Sharrow

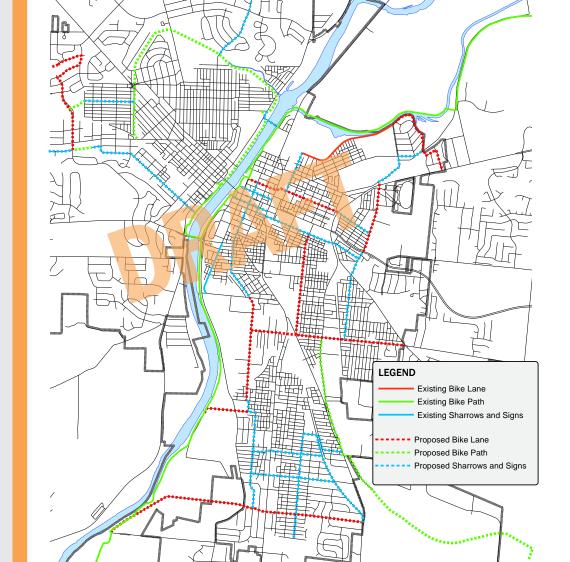
- Shared-lane marking on the roadway with accompanying signage
- Encourages safe passing of bicyclists by motorists

Bike Lane

- Bicycle-only lane on the roadway designated by a white stripe, a bicycle symbol, and signage
- Typically 4 ft. to 6 ft. wide, located adjacent to motor vehicle travel lanes or parking lanes
- Facilitates predictable behavior and movements between bicyclists and motorists

Bike Path

- Path designated for use by bicyclists outside of the right-of-way of a public road
- Dedicated to cycling or shared with pedestrians or other non-motorized users
- · Often used to promote recreational cycling







Beltline Recreational Trail

The City of Hamilton is exploring the opportunity to transform 2.96 miles of railroad looping around the west side of the city from abandoned rail lines to a recreational trail. The line, which was originally used by Champion Paper, provides a unique opportunity to connect a number of west side communities including Highland Park, Prospect Hill/Grandview, and Armondale. The abandon rail line extends from the old Champion Paper facility along the river around the west side of Hamilton to Millville Avenue.

The City is working through the process of purchasing land rights for conversion of the rail corridor into a recreational trail. If feasible, it will provide bikers and walkers a route safe from vehicular traffic to a number of amenities, including Combs Park, Jim Grimm Park and Wilson Sprayground, West Side Little League, RowAmerica Hamilton, downtown, the Great Miami River, and possible new amenities at the former Champion Paper Facility.

Recreational trails enhance quality of life and the City of Hamilton sees this as a welcomed opportunity to grow our trail system. If the City is able to obtain the rights to the rail line, the overall master plan envisions the Beltline as connected to the overall bike system, allowing people to access the Great Miami River Recreational regional trail system.

Centerline and boundary survey complete January 2016

Land appraisal begins February 2016

Public input session 1st Quarter 2016

Property acquisition and **development**To Be Determined



reinventing. revitalizing. reinvigorating.

